

5 January 1973

MEMORANDUM FOR: [REDACTED]

STATINTL

SUBJECT: Delegation of Authority

1. As you know I have done extensive research during the past several months on the authorities delegated to the Director of Central Intelligence (DCI) by Congress and the redelegation of these authorities by him. I found the existing redelegations either in Agency headquarters regulations or in separate memoranda, some of which have not been incorporated into the regulations. The purpose of my research was to follow up on the work begun by the late [REDACTED]. He had started to research these redelegations by the Director and had prepared and sent to this Office for our comments a rough draft of his report which recommended certain actions.

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2. [REDACTED] focused upon delegations of authority by the Director to specific individuals which enables these individuals to carry out Agency-wide functions, not functions pertaining to a single Directorate. Some delegations by the Director which enable a single Directorate to do its job, such as the authority to authorize overtime, have been so extensively subdelegated that it is almost impossible to trace the chain of authority. Therefore, it does not seem practical at this time to focus on anything other than the authorities to carry out Agency-wide functions and how and to whom they may have been delegated by the Director.

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3. Headquarters (and field) regulations are the guidelines by which the Agency operates and is managed. I agree with [REDACTED] statement that these regulations are the proper vehicles to disseminate a basic delegation of authority. As [REDACTED] points out, prior to the issuance of a formal, single

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set of Agency regulations, the DCI on 1 December 1950 signed a broad delegation of his administrative authorities to the Deputy Director for Administration (now the Deputy Director for Support) and further subdelegated some of these authorities to certain elements of that Directorate (Comptroller, Finance, Logistics and Personnel). The DCI revoked some and amended others of these delegations in an 18 January 1954 memorandum. I agree with [redacted] that the 1950 memorandum, as amended, has never been revoked. I am also of the opinion that our current regulations do not contain delegations of all the provisions of the 1950 memorandum, as amended. Our regulations lack a clear delegation or subdelegation of many of these authorities, such as the one allowing the Director of Personnel to authorize permanent changes of station for staff employees. There are also about fifty authorities which the DCI has specifically reserved to himself and not delegated in headquarters regulations.

4. As a result of my research, a problem has surfaced which I think is worthy of some consideration. I believe that from the administrative, managerial, and possibly legal standpoint, our headquarters regulations need revision. Delegations and subdelegations of authorities are scattered throughout the regulations. I have found them tucked in statements of office functions and "hidden" among substantive sections, such as those dealing with types of and eligibility for allowances. It appears that much needs to be done to straighten out our regulations; however, this requires a policy decision as to whether it will be done, and if so, how it will be done and who will do it.

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5. In the remainder of this paper each of the 1950 delegations, as amended, is listed along with a statement of the person(s) to whom the authority is delegated by the 1950 memorandum, as amended, and the number of the present day regulation, if any, where this delegation is found.

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